## APPEND\|XA

## Industry Profitability

The following table looks at the national averages for corporate gross profit, net income, and return on equity. The data were compiled by BizStats.com using information from a large variety of sources, including the Internal Revenue Service, U.S. Census Bureau, the U.S. Department of Commerce and the U.S. Department of Labor.

## TABLE A-1

## Industry Profitability - Corporations

| Construction | Cost of Sales, \% | Gross Profit, \% | Net Income as \% of Sales | Interest as \% Sales | $\begin{aligned} & \text { Taxes as \% } \\ & \text { of Sales } \end{aligned}$ | Depr. and Amort. as \% of Sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Building construction | 77.33\% | 22.67\% | 7.39\% | 0.69\% | 1.05\% | 0.47\% |
| Heavy construction, and land subdivision | 70.15\% | 29.85\% | 8.81\% | 1.01\% | 1.66\% | 2.29\% |
| Specialty trade contractors | 65.99\% | 34.01\% | 5.96\% | 0.46\% | 2.26\% | 1.49\% |
| Retail Trade | Cost of Sales, \% | Gross Profit, \% | Net Income as \% of Sales | Interest as \% Sales | Taxes as \% of Sales | Depr. and Amort. as \% of Sales |
| Motor vehicle and parts dealers | 82.95\% | 17.05\% | 2.11\% | 0.70\% | 0.97\% | 0.53\% |
| Furniture and home furnishings stores | 57.22\% | 42.78\% | 4.99\% | 0.53\% | 2.24\% | 1.26\% |
| Electronics and appliance stores | 69.38\% | 30.62\% | 4.89\% | 0.49\% | 1.64\% | 0.83\% |
| Building materials and garden equipment supply dealers | 67.70\% | 32.30\% | 8.32\% | 0.57\% | 1.95\% | 1.39\% |
| Food, beverage, and liquor stores | 71.82\% | 28.18\% | 3.14\% | 0.85\% | 1.61\% | 1.44\% |
| Health and personal care stores | 70.72\% | 29.28\% | 3.87\% | 0.59\% | 1.26\% | 1.13\% |
| Gasoline stations | 88.40\% | 11.60\% | 1.58\% | 0.42\% | 1.04\% | 0.92\% |
| Clothing and clothing accessory stores | 51.64\% | 48.36\% | 8.37\% | 0.74\% | 2.23\% | 1.99\% |
| Sporting goods, hobby, book, and music stores | 59.87\% | 40.13\% | 4.66\% | 0.77\% | 2.08\% | 1.93\% |
| General merchandise stores | 69.47\% | 30.53\% | 5.12\% | 1.00\% | 1.74\% | 1.41\% |
| Miscellaneous store retailers | 61.97\% | 38.03\% | 5.98\% | 0.88\% | 1.83\% | 1.31\% |
| Non-store retailers | 67.03\% | 32.97\% | 5.66\% | 0.67\% | 1.14\% | 1.10\% |


| Wholesale Trade | Cost of Sales, \% | Gross Profit, \% | Net Income as \% of Sales | Interest as \% Sales | Taxes as \% of Sales | Depr. and Amort. as \% of Sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Durable goods | 77.45\% | 22.55\% | 4.28\% | 0.74\% | 0.91\% | 1.47\% |
| Nondurable goods | 81.61\% | 18.39\% | 4.09\% | 0.78\% | 0.92\% | 0.79\% |
| Electronics markets agents and brokers | 0.00\% | 100.00\% | 14.70\% | 1.60\% | 3.08\% | 2.03\% |
| Services | Cost of Sales, \% | Gross Profit, \% | Net Income as \% of Sales | Interest as \% Sales | Taxes as \% of Sales | Depr. and Amort. as \% of Sales |
| Accommodations | 11.15\% | 88.85\% | 13.57\% | 7.52\% | 6.29\% | 4.48\% |
| Food services and drinking places | 37.78\% | 62.22\% | 8.58\% | 1.55\% | 3.88\% | 2.46\% |
| Administrative and support services | 43.00\% | 57.00\% | 7.63\% | 1.33\% | 4.16\% | 1.90\% |
| Waste management and remediation services | 39.25\% | 60.75\% | 7.98\% | 4.48\% | 3.81\% | 6.31\% |
| Amusement, gambling, and recreation | 22.08\% | 77.92\% | 12.41\% | 2.95\% | 6.32\% | 4.86\% |
| Other arts, entertainment, and recreation | 14.62\% | 85.38\% | 14.78\% | 1.04\% | 2.60\% | 2.60\% |
| Educational services | 13.47\% | 86.53\%\% | 12.48\% | 0.81\% | 3.25\% | 2.12\% |
| Health practitioners and outpatient health services | 8.24\% | 91.76\% | 9.37\% | 0.63\% | 3.08\% | 1.34\% |
| Misc. health care and social assistance | 18.95\% | 81.05\% | 9.38\% | 1.53\% | 3.69\% | 2.61\% |
| Hospitals, nursing, and residential health facilities | 8.72\% | 91.28\% | 7.96\% | 2.78\% | 5.11\% | 2.99\% |
| Repair and maintenance services | 50.50\% | 49.50\% | 6.36\% | 0.85\% | 3.14\% | 1.71\% |
| Personal and laundry services | 26.70\% | 73.30\% | 8.58\% | 1.48\% | 3.83\% | 3.46\% |
| Religious, grant-making, civic, and professional organizations | 13.60\% | 86.40\% | 4.72\% | 0.33\% | 1.92\% | 1.42\% |

(continued)

Industry Profitability - Corporations (continued)


| Funds, trusts, and other financial vehicles | $0.00 \%$ | $100.00 \%$ | $70.62 \%$ | $5.19 \%$ | $0.74 \%$ | $1.61 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Depository credit intermediation | $0.05 \%$ | $99.95 \%$ | $18.33 \%$ | $43.10 \%$ | $2.23 \%$ | $2.24 \%$ |
| Bank holding companies | $0.62 \%$ | $99.38 \%$ | $17.51 \%$ | $33.32 \%$ | $1.77 \%$ | $3.61 \%$ |
| Real estate services | $15.17 \%$ | $84.83 \%$ | $19.77 \%$ | $2.87 \%$ | $2.99 \%$ | $2.09 \%$ |
| Rental and leasing services | $19.72 \%$ | $80.28 \%$ | $11.51 \%$ | $8.81 \%$ | $2.48 \%$ | $19.33 \%$ |
| Lessors of nonfinancial intangible assets | $7.70 \%$ | $92.30 \%$ | $37.97 \%$ | $0.75 \%$ | $2.12 \%$ | $4.58 \%$ |


| Telecommunications | 13.52\% | 86.48\% | 11.29\% | 7.31\% | 2.70\% | 9.27\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Internet service providers, search portals, data processing | 10.14\% | 89.86\% | 9.36\% | 3.02\% | 2.22\% | 7.72\% |
| Other information services | 18.17\% | 81.83\% | 10.87\% | 3.71\% | 2.28\% | 4.30\% |


| Manufacturing | Cost of Sales, <br> $\%$ | Gross Profit, <br> $\%$ | Net Income as <br> $\%$ of Sales | Interest as \% <br> Sales | Taxes as \% <br> of Sales |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Depr. and Amort. <br> as $\%$ of Sales |  |  |  |  |  |
| Food manufacturing | $62.73 \%$ | $37.27 \%$ | $11.51 \%$ | $2.43 \%$ | $2.01 \%$ |
| Beverages and tobacco products |  |  |  |  | $2.03 \%$ |
| manufacturing | $43.00 \%$ | $57.00 \%$ | $17.94 \%$ | $3.50 \%$ | $7.26 \%$ |
| Textile mills and textile product mills | $67.40 \%$ | $32.60 \%$ | $5.97 \%$ | $1.31 \%$ | $1.69 \%$ |
| Apparel manufacturing | $61.70 \%$ | $38.30 \%$ | $7.28 \%$ | $1.26 \%$ | $1.96 \%$ |
| Leather and allied product manufacturing | $59.91 \%$ | $40.09 \%$ | $8.85 \%$ | $1.27 \%$ | $1.63 \%$ |
| Wood product manufacturing | $71.06 \%$ | $28.94 \%$ | $6.97 \%$ | $2.32 \%$ | $1.57 \%$ |
| Paper manufacturing | $64.36 \%$ | $35.64 \%$ | $11.31 \%$ | $3.45 \%$ | $1.34 \%$ |

## Industry Profitability - Corporations (continued)

| Manufacturing | Cost of Sales, $\%$ | Gross Profit, \% | Net Income as \% of Sales | Interest as \% Sales | Taxes as \% of Sales | Depr. and Amort. as \% of Sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Printing and related support activities | 58.65\% | 41.35\% | 6.77\% | 1.72\% | 2.24\% | 3.60\% |
| Petroleum and coal products manufacturing | 83.14\% | 16.86\% | 8.58\% | 1.17\% | 1.62\% | 1.18\% |
| Chemical manufacturing | 45.21\% | 54.79\% | 23.11\% | 2.66\% | 1.06\% | 2.99\% |
| Plastics and rubber products manufacturing | 68.70\% | 31.30\% | 6.00\% | 2.03\% | 1.52\% | 2.56\% |
| Non-metallic mineral products manufacturing | 61.66\% | 38.34\% | 9.97\% | 2.77\% | 2.02\% | 4.05\% |
| Primary metal manufacturing | 75.24\% | 24.76\% | 7.65\% | 1.78\% | 1.22\% | 2.51\% |
| Fabricated metal product manufacturing | 63.76\% | 36.24\% | 9.26\% | 2.81\% | 1.88\% | 2.60\% |
| Machinery manufacturing | 63.71\% | 36.29\% | 8.63\% | 2.65\% | 1.35\% | 2.59\% |
| Computer and electronic product manufacturing | 54.99\% | 45.01\% | 16.59\% | 1.09\% | 1.22\% | 3.22\% |
| Electrical equipment, appliance, and component manufacturing | 49.58\% | 50.42\% | 6.37\% | 14.75\% | 1.00\% | 5.50\% |
| Transportation equipment manufacturing | 68.16\% | 31.84\% | 6.89\% | 3.33\% | 0.99\% | 4.16\% |
| Furniture and related product manufacturing | 64.15\% | 35.85\% | 6.66\% | 1.24\% | 2.01\% | 1.51\% |
| Miscellaneous manufacturing | 48.91\% | 51.09\% | 15.11\% | 2.35\% | 1.65\% | 2.68\% |


| Transportation and Warehousing | Cost of Sales, <br> $\%$ | Gross Profit, <br> $\%$ | Net Income as <br> $\%$ of Sales | Interest as $\%$ <br> Sales | Taxes as \% \% <br> of Sales | Depr. and Amort. <br> as $\%$ of Sales |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Air-rail-water transportation | $25.73 \%$ | $74.27 \%$ | $8.28 \%$ | $3.98 \%$ | $3.84 \%$ | $7.10 \%$ |
| Truck transportation | $32.00 \%$ | $68.00 \%$ | $4.88 \%$ | $0.95 \%$ | $3.68 \%$ | $4.02 \%$ |
| Transit and ground passenger transportation | $34.31 \%$ | $65.69 \%$ | $5.33 \%$ | $1.52 \%$ | $4.26 \%$ | $4.79 \%$ |



Source: BizStats.com

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## APPENDIXB

## U.S. Funds Focused on Minority Markets

The following table notes a number of U.S. funds that target minority markets.

TABLE B-1
Private Equity Firms Focused on Minority Markets

| Firm | Location | Geographic Preference | Industry Preference | Investment Type |
| :---: | :---: | :---: | :---: | :---: |
| 21st Century Capital | Dallas, TX | National | Manufacturing, value-added distribution, service and media | Buyouts, recapitalizations, growth equity |
| Altos Ventures | Menlo Park, CA | Western U.S. | Information technology | First institutional round |
| Ascend Venture Group | New York, NY | National; Mid Atlantic; California | Applied technology with a focus on enterprise software, outsourced business services, and appliance devices; education sector | Companies poised to experience dramatic revenue growth |
| Black Enterprise/Greenwich Street Fund | New York, NY | National | Telecom, consumer goods, media, financial services, retail, information tech. | Expansion and acquisition financing; buyouts and successions |
| CSW Capital | New York, NY | North America | General industrial and consumer | Does not generally participate in startups, technology companies, or real estate investments. |
| Fulcrum Capital Group | Culver City, CA | Businesses located in and employing from Southern California's under-served urban communities | Commercial and consumer services companies; light manufacturing; communications; no turnarounds; real estate project finance; talent-driven entertainment; re-lending or technology; select start-up financing | Companies that are important in minority and urban communities |



## TABLEB-1

Private Equity Firms Focused on Minority Markets (continued)

| Firm | Location | Geographic Preference | Industry Preference | Investment Type |
| :---: | :---: | :---: | :---: | :---: |
| Oracle Capital Partners | Detroit, MI | Headquartered or significant presence in the state of Michigan | Healthcare services, industrials/manufacturing, consumer products, commercial services, technology | Preferred equity or equitylinked |
| Pacesetter Capital Group | Richardson, TX | Southwestern US: Mostly <br> Texas, Oklahoma, <br> California New Mexico, <br> Colorado, Arizona, <br> Arkansas, and Louisiana | Broadcasting (radio television and cable), telecommunications, manufacturing and services. Enterprise software, technology infrastructure involving later stage semiconductor | Diversified private equity funds |
| Palladium Equity Partners | New York, NY | Most investments in US base firms. Some investments in Latin American and international firms or management teams. | Business and financial services, food, healthcare, manufacturing, media, and retail, with a particular focus in Hispanic market opportunities | Buyouts, recapitalizations, corporate spin-outs, growth financings, and restructurings |
| Pharos Capital Group | Dallas, TX | Globally | Healthcare technology and business services | Growth and expansion capital |
| Reliant Equity | Chicago, IL | U.S. | Diversified | Buyouts of growth-oriented fundamentally-sound middlemarket businesses |
| RLJ Equity Partners | Bethesda, MD | N/A | N/A | N/A |


| Rustic Canyon/ Fontis Partners | Pasadena, CA | Southern California and the Southwest | Media consumer goods and service companies | Expansion and late stage companies |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | N/A |
| Smith Whiley Company | Evanston, IL | N/A | N/A | Private equity, tax credit |
| Stonehenge Capital | Columbus, OH | National | Media and communications industry | finance, and structured finance |
| SYNCOM Venture Partners | Silver Spring, MD | N/A | Media and communications industry | Early to mid-stage investments in underserved segments of media and communications industry |

Source: National Association of Investment Companies (NAIC) and company web sites

